

T: (510) 783-7744 F: (510) 783-3903

acmad@mosquitoes.org

Board of Trustees

President Wendi Poulson Alameda Vice-President Robert Beatty Berkeley

Betsy Cooley Emeryville

Secretary

Cathy Roache **County at Large** P. Robert Beatty

Berkeley Shawn Kumagai

Dublin George Young

Fremont

James N. Doggett

Livermore

Jan O. Washburn

Oakland

Eric Hentschke

Newark vacant

Piedmont Julie Testa

Pleasanton

Victor Aguilar

San Leandro

Subru Bhat **Union City**

Ryan Clausnitzer

General Manager

ACMAD Finance Committee 4:00 P.M-5:00 P.M. 3/11/20

Committee Members:

Subru Bhat **Betsy Cooley** George Young

Topics:

- 1. Review April 10th, 2019 meeting minutes
- 2. Review Strategic Plan goals for 2020
- 3. Review 1st draft of 2020-2021 ACMAD Budget
- 4. Adjourn



T: (510) 783-7744 F: (510) 783-3903

acmad@mosquitoes.org

Board of Trustees

President Wendi Poulson Alameda Vice-President Robert Beatty Berkeley Secretary **Betsy Cooley**

Cathy Roache **County at Large** P. Robert Beatty

Emeryville

Berkeley Shawn Kumagai

Dublin George Young

Fremont

James N. Doggett Livermore

Jan O. Washburn

Oakland

Eric Hentschke Newark

vacant

Piedmont Julie Testa

Pleasanton

Victor Aguilar

San Leandro

Subru Bhat **Union City**

Ryan Clausnitzer General Manager

ACMAD Finance Committee Minutes 4/10/19, 2018

Committee Members:

Subru Bhat **Betsy Cooley** Robert Dickinson Kathy Narum George Young

Topics:

- The General Manager called the meeting to order at 4:31 P.M.
- Trustees Bhat, Cooley, Narum, and Young were present. Trustee Dickinson was absent. Ryan Clausnitzer were present representing the District and recorded the minutes.
- 1. Approval of minutes of the March 13th, 2019 meeting. **Motion:** Trustee Cooley moved to approve the minutes

Second: Trustee Bhat

Vote: motion carries: unanimous.

2. Review 2nd draft of 2019-2020 ACMAD Budget

Discussion:

Trustees Narum asked if budget categories go over, where would the funds come from (there is a contingency line item of \$50,000 and if that is exceeded, the operating reserve would be used), and she asked if targets/ triggers for withdrawal were added to the reserve policies (yes, approved at the last Board meeting).

3. Discuss hiring an actuary for long-term pension planning **Discussion:**

Trustee Cooley found Bartell and Associates, LLC very educational from past presentations, Trustee Narum agreed with this assessment from her experience working with them for the city Pleasanton.

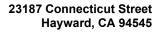




4. Adjourn at 4:54 P.M.

Res	ped	ctful	ly	su	bm	itted	١,

Approved as written and/or corrected at the Finance Committee meeting held
Trustee
Finance Committee Member





T: (510) 783-7744 F: (510) 783-3903

acmad@mosquitoes.org

Board of Trustees

President Wendi Poulson Alameda Vice-President Robert Beatty Berkeley **Secretary Betsy Cooley Emeryville**

Cathy Roache

County at Large P. Robert Beatty Berkeley Shawn Kumagai Dublin George Young **Fremont** James N. Doggett Livermore Jan O. Washburn **Oakland** Eric Hentschke Newark vacant **Piedmont** Julie Testa Pleasanton Victor Aguilar

Ryan Clausnitzer General Manager

San Leandro Subru Bhat

Union City

March 6th, 2020

RE: ACMAD's 2020-21 Budget: First Draft

Dear ACMAD Finance Committee.

Please accept the first draft of the 2020-2021 budget. Please note, some amounts are preliminary. For example, a 5% increase is assumed for our insurance needs (VCJPA--unknown until May) and an 8% increase is added to health insurance rates (unknown until June).

With these estimates, I project a **surplus of <u>\$774,931</u>**. This surplus does not include cash carried over and unused capitol project funding. Adding those amounts and conservatively subtracting the amount necessary to operate from July to December leaves the District with a \$450,732 surplus. Expense increases this year include CalPERS and the addition of a full-time outreach specialist.

Referencing the recently completed capital replacement program, I propose moving into the 2nd year of the 4-year funding proposal which will fund current capital assets for the next 20 years. This requires a deposit of \$936,143 into the repair and replace fund and transferring \$25,000 into our capital reserve fund for our lobby display project. I propose transferring \$359,058 from our operating reserve into the repair and replace fund to complete this goal. That would still leave the operating reserve at 64% funded.

I am happy to answer any questions.

Sincerely,

Ryan Clausnitzer General Manager

attachments: 2020-21 strategic plan goals, 20-21 budget





OUR GOALS FOR 2020-2021

Obtain Government Finance Officers Association award in financial reporting

Improve facilities energy efficiency, plumbing fixtures, heating, ventilation, and air conditioning

Use drone to estimate breeding intensity of mosquito larvae in water

Develop and evaluate solar-powered New Jersey Light Trap to improve trap safety and efficacy

Develop and implement models for assessing mosquito resistance to adulticide and larvicide

Evaluate correlations between larval and adult mosquito abundance data

Create a Crisis Communications Plan

Update District Control Program document

Develop an education program for Alameda County students

Increase outreach to local school districts to promote education program

			l						1		
REVENUES	Budget 20/21	% budget change	Budget 19/20	Actual 18/19	Budget 18/19	Actual 17/18	Budget 17/18	Actual 16/17	Budget 16/17	Actual 15/16	Budget 15/16
Ad Valoreum Property Taxes	\$ 2,600,00	4%	\$ 2,494,800	\$ 2,325,861	\$ 2,268,000	\$2,054,129	\$2,007,044	\$2,029,076	\$1,823,586	\$1,892,482	\$1,616,830
Special Tax (net of Admin)	\$ 850,00	<mark>00</mark> 1%	\$ 841,491	\$ 1,939,212	\$ 844,239	<u>\$2,026,453</u>		\$821,676	\$802,259	\$817,114	\$801,014
Benefit Assessment (net of Admin)	\$ 1,150,00	00	\$ 1,145,315		\$ 1,150,260		\$1,116,162	\$1,128,235	\$1,096,858	\$1,471,235	\$1,017,089
Redevelopment	\$ 200,00	00		\$ 250,284		\$236,382		\$180,474	\$0	\$171,178	
Interest earned	\$ 150,00	00 400%	\$ 30,000	\$ 167,488	\$ 30,000	\$25,505	\$8,000	\$34,156	\$8,000	\$27,303	\$4,000
Charges for Services	\$ -		\$ -	\$ -	\$ -	\$0	\$0	\$0	\$0	\$0	\$0
Sale of Property and Equipment, misc	\$ 5,00	00 0%	\$ 5,000	\$ 2,289	\$ 5,000	\$86,661	\$5,000	\$20,824	\$5,000	\$1,155	\$5,000
Reimburese Retiree Health Benefits from OPEB	\$ 163,63	0%	\$ 163,630	\$ 170,667	\$ 179,229	\$178,460	\$179,271	\$170,229	\$170,909	\$149,986	\$130,000
Reimburse Management fees for OPEB	\$ 25,00	00 0%	\$ 25,000	, ,,,,,	\$ 22,000	, , , , , ,	\$22,100	22,790	\$22,100	\$18,107	\$15,000
Total Revenue	\$ 5,143,63	9%	\$ 4,705,236	\$ 4,855,801	\$ 4,476,728	\$4,607,590		\$4,366,903	\$3,928,713	\$4,180,831	\$3,588,933
EXPENDITURES											
Salaries (including deferred comp.)	\$ 2,190,62			\$ 1,894,209		\$1,744,412		\$1,677,469		\$1,661,234	\$1,573,549
CalPERS Retirement	\$ 420,32			\$ 310,838		\$262,107		\$219,892		\$205,340	\$202,026
Medicare & Social Security	\$ 33,07			\$ 25,149		\$23,564		\$21,368		\$21,160	\$26,781
Fringe Benefits	\$ 522,85			\$ 452,960		\$449,954		\$453,877		\$554,630	\$417,556
Total Salaries, Retirement, & Benefits (pgs. 2,3)	\$ 3,166,87					\$2,480,037		\$2,372,606			\$2,219,912
Service & Supplies (Clothing & Personal supplies)	\$ 10,00			\$ 8,899	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$7,309		\$8,955		\$7,169	\$8,500
Service & Supplies (Laundry services & supplies)	\$ 15,00			\$ 12,603		\$9,819		\$8,840		\$7,162	\$9,000
Utilities	\$ 12,00	<mark>00 -5%</mark>	\$ 12,600	\$ 30,161		\$29,830		\$27,084		\$22,415	\$22,000
Small tools and instruments	\$ 3,00		\$ 3,000	\$ 2,211		\$8,376	\$8,500	\$2,513	\$2,500	\$1,155	\$1,500
Maintenance (Landscaping & Facility)	\$ 25,00	00	\$ 25,000	\$ 13,673	\$ 25,000	\$21,375	\$28,600	\$19,503		\$6,739	\$15,000
Maintenance (Equipment)	\$ 35,00	00	\$ 35,000	\$ 43,629	\$ 35,000	\$43,585	\$45,000	\$27,051	\$45,000	\$24,175	\$40,000
Transportation, travel, training, & board	\$ 132,30			\$ 98,433		\$131,330	\$156,810	\$124,827		\$75,326	\$121,600
Professional services	\$ 181,20	7%	\$ 169,320	\$ 115,324	\$ 190,620	\$100,563	\$184,770	\$82,082	\$142,000	\$159,499	\$172,500
Memberships, dues, & insurance	\$ 23,05			\$ 20,774	\$ 21,152	\$15,933	\$22,130	\$20,191	\$22,935	\$14,540	\$20,625
Insurance - VCJPA & EAP	\$ 131,1	6 -2%	\$ 133,546	\$ 124,688	\$ 123,351	\$131,393	\$133,810	\$113,867	\$115,138	\$106,268	\$151,902
Community education	\$ 43,00		\$ 40,000	\$ 34,861	\$ 33,000	\$64,109	\$53,000	\$40,222	\$33,000	\$12,450	\$33,000
Operations	\$ 249,50	9%	\$ 228,500	\$ 206,731	\$ 234,000	\$178,129	\$260,800	\$176,758	\$240,000	\$187,490	\$217,000
Household expenses	\$ 16,75	6%	\$ 15,850	\$ 18,594	\$ 19,000	\$18,101	\$20,010	\$17,373	\$5,000	\$13,790	\$13,950
Office expenses	\$ 14,50	00	\$ 14,500	\$ 11,796	\$ 15,100	\$10,753	\$13,050	\$18,590	\$14,480	\$14,195	\$21,400
Information Technology/ Communication	\$ 121,40	00 4%	\$ 117,100	\$ 108,886	\$ 122,200	\$102,855	\$109,600	\$54,128	\$63,650	\$32,756	\$65,770
Laboratory supplies	\$ 139,00	00 1%	\$ 137,000	\$ 118,148	\$ 118,148	\$113,961	\$105,000	\$80,008	\$83,444	\$76,130	\$79,240
Total Staff Budget (pg. 4)	\$ 1,151,82	23 4%	\$ 1,109,081	\$ 969,411	\$ 1,125,281	\$987,421	\$1,173,580	\$821,993	\$1,078,397	\$780,944	\$985,642
Contingency	\$ 50,00				\$ 50,000	\$1,039	\$25,000	\$1,039	\$25,000	\$25,000	\$25,000
Total Expenditures	\$ 4,368,69	7%	\$ 4,088,296	\$ 3,652,567	\$ 3,946,706	\$3,468,497	\$3,985,796	\$3,649,516	\$4,046,239	\$3,625,554	\$3,648,110
SURPLUS (DEFICIT)	\$ 774,93		\$ 616,940		\$ 530,021						
CASH CARRIED OVER (pg. 5)	\$ (324,19		\$ 485,003		\$ 1,269,782						
SURPLUS (DEFICIT) AFTER OPERATIONAL CASH NEEDS	\$ 450,73	-59%	\$ 1,101,943		\$ 1,799,803						
RESERVE ACCOUNT ALLOCATIONS	Transfers	Proposed funded %	Budget 19/20	Actual 18/19	Budget 2018/19		Budget 2017/19				
VCJPA Contingency Fund	\$ -	110%	\$ (51,332)		\$		Budget 2017/18 \$50,000				
PARS: Rate Stabililzation	\$	109%	\$ 500,000	\$ 1,064,536	\$ 500,000		\$50,000				
CAMP: Public Health Emergency	e	105%	\$ 500,000	\$ 1,004,330			\$500,000				
CAMP: Repair and Replace (pg. 6)	\$ 936,14		\$ 1,196,000	\$ 336,821	\$ 193,853		\$1,000,000				
CAMP: Operating reserve	\$ (359,05		\$ (594,057)				\$1,000,000				
CAMP: Operating reserve	\$ (126,35	<u> </u>	\$ (594,037)	\$ 1,909,413	: '		\$1,000,000				
Total reserve allocations (pg. 7)	\$ 450,73	,			: ' ' '		ΨΟ				
iotal reserve anocations (pg. 1)	Ψ 400,7	30 /6	ψ 1,101,343	Ψ,000,070	Ψ 1,733,003						

SURPLUS (DEFICIT) AFTER RESERVE ALLOCATIONS

Salaries 7/1/20 - 6/31/21

									(per pay
Date of hire	Position	2020/21 4%	Longevity	Longivity Amount	New Salary	# mo	Subtotal	Deferred Comp.	period)
Jul-99	VS5	\$ 9,574.53	4%		\$ 9,957.51	12	\$ 119,49	\$ 597.45	\$ 24.89
Mar-14	VB2	\$ 8,991.31	1%	\$ 89.91	\$ 9,081.22	12	\$ 108,97	5 \$ 544.87	\$ 22.70
Aug-18	Asso. VS3	\$ 7,405.63	0%	\$ -	\$ 7,405.63	7	\$ 51,83	9 \$ 259.20	\$ 18.51
	Asso. VS4	\$ 7,782.37	0%	\$ -	\$ 7,782.37	5	\$ 38,91	2 \$ 194.56	\$ 19.46
Apr-02	VB2	\$ 8,991.31	3%	\$ 269.74	\$ 9,261.05	12	\$ 111,13	3 \$ 555.66	\$ 23.15
Nov-03	VB2	\$ 8,991.31	3%	\$ 269.74	\$ 9,261.05	12	\$ 111,13	3 \$ 555.66	\$ 23.15
Mar-02	RPA5	\$ 9,666.16	3%	\$ 289.98	\$ 9,956.14	12	\$ 119,47	\$ 597.37	\$ 24.89
Jul-15	Mgr	\$ 13,776.43	1%	\$ 137.76	\$ 13,914.20	12	\$ 166,97)	
Sep-15	VB1	\$ 8,564.02	0%	\$ -	\$ 8,564.02	2.5	\$ 21,41	\$ 107.05	\$ 21.41
	VB2	\$ 8,991.31	1%	\$ 89.91	\$ 9,081.22	9.5	\$ 86,27	2 \$ 431.36	\$ 22.70
Jul-15	IT5	\$ 9,620.34	1%	\$ 96.20	\$ 9,716.54	12	\$ 116,59	9 \$ 582.99	\$ 24.29
Nov-19	MCT1	\$ 6,711.28	0%	\$ -	\$ 6,711.28	4	\$ 26,84	5 \$ 134.23	\$ 16.78
	MCT2	\$ 7,046.82	0%	\$ -	\$ 7,046.82	6	\$ 42,28	1 \$ 211.40	\$ 17.62
	MCT3	\$ 7,399.14	0%	\$ -	\$ 7,399.14	2	\$ 14,79	3 \$ 73.99	\$ 18.50
Jul-15	LAB5	\$ 10,859.05	1%	\$ 108.59	\$ 10,967.64	12	\$ 131,61	2 \$ 658.06	\$ 27.42
Jul-91	Sup 5	\$ 10,860.24	5%	\$ 543.01	\$ 11,403.25	12	\$ 136,83	\$ 684.20	\$ 28.51
Apr-16	Admin5	\$ 6,026.35	0%	\$ -	\$ 6,026.35	9	\$ 54,23	7 \$ 271.19	\$ 15.07
	Admin5	\$ 6,026.35	1%	\$ 60.26	\$ 6,086.62	3	\$ 18,26	\$ 91.30	\$ 15.22
Apr-14	VB2	\$ 8,991.31	1%	\$ 89.91	\$ 9,081.22	12	\$ 108,97	5 \$ 544.87	\$ 22.70
Sep-15	VB2	\$ 8,991.31	0%	\$ -	\$ 8,991.31	2.5	\$ 22,47	3 \$ 112.39	\$ 22.48
	VB2	\$ 8,991.31	1%	\$ 89.91	\$ 9,081.22	9.5	\$ 86,27	2 \$ 431.36	\$ 22.70
May-15	VB2	\$ 8,991.31	1%	\$ 89.91	\$ 9,081.22	12	\$ 108,97	5 \$ 544.87	\$ 22.70
Feb-15	Mech 5	\$ 9,392.12	1%	\$ 93.92	\$ 9,486.04	12	\$ 113,83	2 \$ 569.16	\$ 23.72
		\$ 7,666.67	0%	\$ -	\$ 7,666.67	11	\$ 84,33	3 \$ 421.67	\$ 17.57

12 \$ 2,001,943 \$ 9,174.86

Seasonals:

Rate (ave) Hours

9 1,000 \$162,000 9 0,00 \$5,508.00 18.00 CalPERS Ret. \$ 420,323 \$ 167,508 Seasonals \$ 16,000.00 Subtotal Unemployment \$ 2,589,773 \$167,508.00 Mgr 457 \$ 12,000.00 Staff 457 9,175 CalPERS 31,457

 Wages
 Employer rate
 Unfunded Liability Payment
 Total PERS Payments
 Medicare tax

 \$ 1,114,374.65
 \$ 129,267.46
 \$ 222,000.00
 \$ 351,267.46
 Social Security
 11.600% Classic \$1,620 69,055.17 **Grand Total** \$2,642,405.15 7.600% Pepra \$ 887,567.98 \$ 67,455.17 \$ 1,600 \$

\$ 2,001,942.63 420,322.63

CalPERS Plan	Health Rates	Health Rates	Total Health	Dental Rates		Life Ins. Rates	Total Life	Vision Rates			Benefit Cost
Code	2020	2020 (est)	Costs	2019/20	Total Dental	2019/20	Insurance	2019/20	Total Vision	SDI	per person
3753	1,898.13	2,049.98	23,688.66	251.93	3,023.16	9.25	111.00	33.01	396.12		27,218.94
1041	730.05	788.45	9,111.02	94.06	1,128.72	9.25	111.00	13.40	160.80		10,511.54
1041	730.05	788.45	9,111.02	94.06	1,128.72	9.25	111.00	13.40	160.80		10,511.54
1043	1,898.13	2,049.98	23,688.66	251.93	3,023.16	9.25	111.00	33.01	396.12		27,218.94
1041	730.05	788.45	9,111.02	94.06	1,128.72	9.25	111.00	13.40	160.80		10,511.54
1043	1,898.13	2,049.98	23,688.66	251.93	3,023.16	9.25	111.00	33.01	396.12		27,218.94
4503	1,898.13	2,049.98	23,688.66	251.93	3,023.16	9.25	111.00	33.01	396.12		27,218.94
1042	1,460.10	1,576.91	18,222.05	94.06	1,128.72	9.25	111.00	13.40	160.80		19,622.57
4542	1,460.10	1,576.91	18,222.05	161.05	1,932.60	9.25	111.00	20.81	249.72		20,515.37
1041	730.05	788.45	9,111.02	94.06	1,128.72	9.25	111.00	13.40	160.80		10,511.54
1042	1,460.10	1,576.91	18,222.05	161.05	1,932.60	9.25	111.00	20.81	249.72		20,515.37
1062	1,460.10	1,576.91	18,222.05	251.93	3,023.16	9.25	111.00	20.81	249.72		21,605.93
1042	1,460.10	1,576.91	18,222.05	94.06	1,128.72	9.25	111.00	13.40	160.80		19,622.57
1041	730.05	788.45	9,111.02	94.06	1,128.72	9.25	111.00	13.40	160.80		10,511.54
1042	1,460.10	1,576.91	18,222.05	94.06	1,128.72	9.25	111.00	13.40	160.80		19,622.57
1042	1,460.10	1,576.91	18,222.05	94.06	1,128.72	9.25	111.00	13.40	160.80		19,622.57
1043	1,898.13	2,049.98	23,688.66	251.93	3,023.16	9.25	111.00	33.01	396.12		27,218.94
1041	730.05	788.45	9,111.02	94.06	1,128.72	9.25	111.00	13.40	160.80		9,460.39
	24,091.65		300,663.79	2,680.22	33,291.36	157.25	1,998.00	348.08	4,337.76	18,478.42	357,718.18
			1,503.32								1,503.32
			302,167.11		33,291.36		1,998.00		4,337.76	18,478.42	359,221.50
				1							
CalPERS	Lleelth Detec	Heelth Detec	Total Hoolth			Life Ins.	Total Life	Vision			
Plan Code	Health Rates 2019	neallii Rales		Dontol 2010		Dotoo	Inc	2040/40			Panafit Coat
1141			Total Health	Dental 2019	Total Dontal	Rates	Ins.	2018/19 Pates	Total Vision	eni	Benefit Cost
		2020 (est)	Costs	Rates	Total Dental	Rates 2016/17	Ins. 2016/17	Rates	Total Vision	SDI	per person
	323.74	2020 (est) 349.64	Costs 4,040.28	Rates -	1,500.00			Rates 33.01	396.12	SDI	per person 5,936.40
3391	323.74 394.83	2020 (est) 349.64 426.42	Costs 4,040.28 4,927.48	Rates - 94.06	<i>1,500.00</i> 1,128.72			Rates 33.01 33.01	396.12 396.12	SDI	per person 5,936.40 6,452.32
3391 1041	323.74 394.83 768.25	2020 (est) 349.64 426.42 829.71	Costs 4,040.28 4,927.48 9,587.76	Rates - 94.06 94.06	1,500.00 1,128.72 1,128.72			Rates 33.01 33.01 33.01	396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60
3391 1041 1321	323.74 394.83	2020 (est) 349.64 426.42	Costs 4,040.28 4,927.48	Fates - 94.06 94.06 94.06	1,500.00 1,128.72 1,128.72 1,128.72			Rates 33.01 33.01 33.01 33.01	396.12 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32
3391 1041 1321 0	323.74 394.83 768.25 394.83	2020 (est) 349.64 426.42 829.71 426.42	Costs 4,040.28 4,927.48 9,587.76 4,927.48	Pates - 94.06 94.06 94.06 94.06	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72			Rates 33.01 33.01 33.01 33.01 33.01	396.12 396.12 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84
3391 1041 1321 0 3322	323.74 394.83 768.25 394.83 - 720.82	2020 (est) 349.64 426.42 829.71 426.42 - 778.49	Costs 4,040.28 4,927.48 9,587.76 4,927.48 - 8,995.83	Pates 94.06 94.06 94.06 94.06 161.05	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60			Rates 33.01 33.01 33.01 33.01 33.01 33.01	396.12 396.12 396.12 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55
3391 1041 1321 0 3322 1161	323.74 394.83 768.25 394.83 - 720.82 360.41	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24	Costs 4,040.28 4,927.48 9,587.76 4,927.48 - 8,995.83 4,497.92	94.06 94.06 94.06 94.06 161.05 101.58	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02			33.01 33.01 33.01 33.01 33.01 33.01 33.01	396.12 396.12 396.12 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05
3391 1041 1321 0 3322 1161 1042	323.74 394.83 768.25 394.83 - 720.82 360.41 1,536.50	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24 1,659.42	Costs 4,040.28 4,927.48 9,587.76 4,927.48 - 8,995.83 4,497.92 19,175.52	94.06 94.06 94.06 94.06 161.05 101.58 161.05	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02 1,932.60			33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01	396.12 396.12 396.12 396.12 396.12 396.12 396.12 202.80	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05 21,310.92
3391 1041 1321 0 3322 1161 1042 3291	323.74 394.83 768.25 394.83 - 720.82 360.41 1,536.50 813.47	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24 1,659.42 878.55	Costs 4,040.28 4,927.48 9,587.76 4,927.48 - 8,995.83 4,497.92 19,175.52 10,152.11	94.06 94.06 94.06 94.06 161.05 101.58	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02 1,932.60 1,128.72			Rates 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01	396.12 396.12 396.12 396.12 396.12 396.12 202.80 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05 21,310.92 11,676.95
3391 1041 1321 0 3322 1161 1042 3291	323.74 394.83 768.25 394.83 - 720.82 360.41 1,536.50 813.47 394.83	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24 1,659.42 878.55 426.42	Costs 4,040.28 4,927.48 9,587.76 4,927.48 - 8,995.83 4,497.92 19,175.52 10,152.11 4,927.48	94.06 94.06 94.06 94.06 161.05 101.58 161.05 94.06	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02 1,932.60 1,128.72 1,500.00			Rates 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01	396.12 396.12 396.12 396.12 396.12 396.12 202.80 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05 21,310.92 11,676.95 6,823.60
3391 1041 1321 0 3322 1161 1042 3291 1321 3342	323.74 394.83 768.25 394.83 - 720.82 360.41 1,536.50 813.47 394.83 720.82	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24 1,659.42 878.55 426.42 778.49	Costs 4,040.28 4,927.48 9,587.76 4,927.48 8,995.83 4,497.92 19,175.52 10,152.11 4,927.48 8,995.83	94.06 94.06 94.06 94.06 161.05 101.58 161.05 94.06	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02 1,932.60 1,128.72 1,500.00 1,932.60			Rates 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01	396.12 396.12 396.12 396.12 396.12 396.12 202.80 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05 21,310.92 11,676.95 6,823.60 11,324.55
3391 1041 1321 0 3322 1161 1042 3291 1321 3342 1142	323.74 394.83 768.25 394.83 - 720.82 360.41 1,536.50 813.47 394.83 720.82 647.48	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24 1,659.42 878.55 426.42 778.49 699.28	Costs 4,040.28 4,927.48 9,587.76 4,927.48 - 8,995.83 4,497.92 19,175.52 10,152.11 4,927.48 8,995.83 8,080.55	94.06 94.06 94.06 94.06 161.05 101.58 161.05 94.06	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02 1,932.60 1,128.72 1,500.00 1,932.60 1,932.60			Rates 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01	396.12 396.12 396.12 396.12 396.12 396.12 202.80 396.12 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05 21,310.92 11,676.95 6,823.60 11,324.55 10,409.27
3391 1041 1321 0 3322 1161 1042 3291 1321 3342 1142	323.74 394.83 768.25 394.83 - 720.82 360.41 1,536.50 813.47 394.83 720.82 647.48	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24 1,659.42 878.55 426.42 778.49 699.28 699.28	Costs 4,040.28 4,927.48 9,587.76 4,927.48 8,995.83 4,497.92 19,175.52 10,152.11 4,927.48 8,995.83 8,080.55 8,080.55	94.06 94.06 94.06 94.06 161.05 101.58 161.05 94.06 - 161.05 161.05	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02 1,932.60 1,128.72 1,500.00 1,932.60 1,932.60 1,932.60			Rates 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01 33.01	396.12 396.12 396.12 396.12 396.12 396.12 202.80 396.12 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05 21,310.92 11,676.95 6,823.60 11,324.55 10,409.27
3391 1041 1321 0 3322 1161 1042 3291 1321 3342 1142 1042	323.74 394.83 768.25 394.83 - 720.82 360.41 1,536.50 813.47 394.83 720.82 647.48 647.48	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24 1,659.42 878.55 426.42 778.49 699.28 699.28 1,486.06	Costs 4,040.28 4,927.48 9,587.76 4,927.48 - 8,995.83 4,497.92 19,175.52 10,152.11 4,927.48 8,995.83 8,080.55 8,080.55 17,172.23	94.06 94.06 94.06 94.06 161.05 101.58 161.05 94.06 - 161.05 161.05 161.05	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02 1,932.60 1,128.72 1,500.00 1,932.60 1,932.60 1,932.60 1,932.60			Rates	396.12 396.12 396.12 396.12 396.12 396.12 202.80 396.12 396.12 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05 21,310.92 11,676.95 6,823.60 11,324.55 10,409.27 10,409.27 19,500.95
3391 1041 1321 0 3322 1161 1042 3291 1321 3342 1142	323.74 394.83 768.25 394.83 - 720.82 360.41 1,536.50 813.47 394.83 720.82 647.48 647.48 1,375.98 1,536.50	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24 1,659.42 878.55 426.42 778.49 699.28 699.28	Costs 4,040.28 4,927.48 9,587.76 4,927.48 - 8,995.83 4,497.92 19,175.52 10,152.11 4,927.48 8,995.83 8,080.55 8,080.55 17,172.23 19,175.52	94.06 94.06 94.06 94.06 161.05 101.58 161.05 94.06 - 161.05 161.05	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02 1,932.60 1,128.72 1,500.00 1,932.60 1,932.60 1,932.60 1,932.60 3,023.16			Rates	396.12 396.12 396.12 396.12 396.12 396.12 202.80 396.12 396.12 396.12 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05 21,310.92 11,676.95 6,823.60 11,324.55 10,409.27 10,409.27 19,500.95 22,594.80
3391 1041 1321 0 3322 1161 1042 3291 1321 3342 1142 1042 1032	323.74 394.83 768.25 394.83 - 720.82 360.41 1,536.50 813.47 394.83 720.82 647.48 647.48 1,375.98 1,536.50 10,635.94	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24 1,659.42 878.55 426.42 778.49 699.28 699.28 1,486.06	Costs 4,040.28 4,927.48 9,587.76 4,927.48 - 8,995.83 4,497.92 19,175.52 10,152.11 4,927.48 8,995.83 8,080.55 8,080.55 17,172.23 19,175.52 132,736.53	94.06 94.06 94.06 94.06 161.05 101.58 161.05 94.06 - 161.05 161.05 161.05	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02 1,932.60 1,128.72 1,500.00 1,932.60 1,932.60 1,932.60 1,932.60			Rates	396.12 396.12 396.12 396.12 396.12 396.12 202.80 396.12 396.12 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05 21,310.92 11,676.95 6,823.60 11,324.55 10,409.27 10,409.27 19,500.95 22,594.80 162,966.39
3391 1041 1321 0 3322 1161 1042 3291 1321 3342 1142 1042 1032	323.74 394.83 768.25 394.83 - 720.82 360.41 1,536.50 813.47 394.83 720.82 647.48 647.48 1,375.98 1,536.50	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24 1,659.42 878.55 426.42 778.49 699.28 699.28 1,486.06	Costs 4,040.28 4,927.48 9,587.76 4,927.48 - 8,995.83 4,497.92 19,175.52 10,152.11 4,927.48 8,995.83 8,080.55 8,080.55 17,172.23 19,175.52 132,736.53 663.68	94.06 94.06 94.06 94.06 161.05 101.58 161.05 94.06 - 161.05 161.05 161.05	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02 1,932.60 1,128.72 1,500.00 1,932.60 1,932.60 1,932.60 1,932.60 3,023.16 24,481.38			Rates	396.12 396.12 396.12 396.12 396.12 202.80 396.12 396.12 396.12 396.12 396.12 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05 21,310.92 11,676.95 6,823.60 11,324.55 10,409.27 10,409.27 19,500.95 22,594.80 162,966.39 663.68
3391 1041 1321 0 3322 1161 1042 3291 1321 3342 1142 1042 1032	323.74 394.83 768.25 394.83 - 720.82 360.41 1,536.50 813.47 394.83 720.82 647.48 647.48 1,375.98 1,536.50 10,635.94	2020 (est) 349.64 426.42 829.71 426.42 - 778.49 389.24 1,659.42 878.55 426.42 778.49 699.28 699.28 1,486.06	Costs 4,040.28 4,927.48 9,587.76 4,927.48 - 8,995.83 4,497.92 19,175.52 10,152.11 4,927.48 8,995.83 8,080.55 8,080.55 17,172.23 19,175.52 132,736.53	94.06 94.06 94.06 94.06 161.05 101.58 161.05 94.06 - 161.05 161.05 161.05	1,500.00 1,128.72 1,128.72 1,128.72 1,128.72 1,932.60 1,219.02 1,932.60 1,128.72 1,500.00 1,932.60 1,932.60 1,932.60 1,932.60 3,023.16			Rates	396.12 396.12 396.12 396.12 396.12 396.12 202.80 396.12 396.12 396.12 396.12 396.12 396.12	SDI	per person 5,936.40 6,452.32 11,112.60 6,452.32 1,524.84 11,324.55 6,113.05 21,310.92 11,676.95 6,823.60 11,324.55 10,409.27 10,409.27 19,500.95 22,594.80 162,966.39

Account BUDGET CATEGORY	staff	Budget 20/21		Budget 19/20	% change	A	ctual 18/19	Budget 18/1)	Actual 17/18	Actual 16/17
SERVICE AND SUPPLIES					J						
5201 Clothing and personal supplies (purchased)	MW	\$ 10	,000	\$ 8,000	25%	\$	8,899	\$ 6,0	00	\$ 7,309	\$ 8,955
5202 Laundry service and supplies (rented)	MW	\$ 15	,000	\$ 12,750	18%	\$	12,603	\$ 9,5	00	\$ 9,819	\$ 8,840
UTILITIES				, , , , , ,	_		,			, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
5301 Garbage (Waste Mgmt)	MR	\$ 4.	.000	\$ 4,000	0%	\$	3,080	\$ 3,5	00	\$ 3,167	\$ 3,410
5302 PG & E	MR		500		35%		23,408			\$ 22,677	\$ 19,499
5303 Hayward Water & Sewage	MR			\$ 6,000	-25%		3,673			\$ 2,002	
5401 SMALL TOOLS AND INSTRUMENTS	MW	7 .	,000	* -,	0%		2,211		00	-,	
MAINTENANCE						-		-,-		,	_,5:0
5501 Landscaping service	MW	\$ 5.	.000	\$ 5,000	0%	\$	2,855	\$ 5,0	oo l	\$ 3,540	\$ 5,095
5502 Facility Maintenance	MW			\$ 20,000	0%	-	10,818			\$ 17,835	
5503 Maintenance of equipment	MW			\$ 35,000	0%		43,629			\$ 43,585	
TRANSPORTATION, TRAVEL, TRAINING, & BOARD	10100	Ψ	,000	Ψ 00,000	070	Ψ	40,023	Ψ 00,0	00	Ψ -10,000	Ψ 27,001
	MW	\$ 52.	,000	¢ 50,000	4%	•	45,040	\$ 50,0	00	\$ 40,971	\$ 37,173
5601 Fuel and GPS (WexMart)	RC		,000		-9%		•			\$ 40,971 \$ 33,372	
5602 Meetings, conferences, & travel	RC RC			\$ 35,000 \$ 650	-9% 0%	-	27,927 620			\$ 33,372	
5603 Board neumonto in lieu	RC			\$ 18,900	0%		13,200			\$ 13,900	
5604 Board payments in lieu 5605 Board plaques and nameplates	RC			\$ 10,900	-50%	-	13,200		00	\$ 13,900	\$ 12,400
5606 Continuing Education fees	RC			\$ 4,210	-17%		2,327			\$ -	\$ 2,141
5607 Staff Training (staff development/ college courses)	RC			\$ 25,000	0%	-	9,181			\$ 42,439	\$ 46,443
PROFESSIONAL SERVICES	110	Ψ 20	,000	Ψ 20,000	070	Ψ	3,101	Ψ 20,0	00	Ψ -12,-100	ψ +0,++0
5701 Audit	MR	\$ 14.	,000	\$ 13,000	8%	•	11,650	\$ 14,0	00	\$ 11,650	\$ 13,135
5702 Actuarial reports	MM/RC		700		571%	-				\$ 700	
5703 Helicopter service	JH		,000		0%		5,154			φ 700	φ 1,300 e
5704 Legal Services	RC			\$ 5,000	0%		3,363			\$ 2,404	\$ 1,692
5705 MVCAC Research Foundation	EHS			\$ 5,000	100%		5,000			Ψ 2,404	φ 1,092
5706 Tax collection service (SCI)	RC			\$ 33,000	6%		33,352			\$ 32,366	\$ 32,372
5707 Payroll service (OnePoint)	MR		,000		0%		8,544			\$ 32,300	
5708 Environmental consultant/ EcoAtlas	EC			\$ 25,000	0%		-	\$ 25,0		\$ 0,004	Ψ 3,010
5709 HR Services (RGS & other)	RC			\$ 10,000	0%		9,484			\$ 11,431	\$ 13,675
5710 OPEB management (PFM)	RC	*	,000		0%		20,507			\$ 24,898	
5711 Financial advising	RC		,000		0%		14,681			\$ 8,250	
5712 Pre-employment physicals	RC			\$ 1,620	-7%	-	1,014			\$ -	\$ -
5810 MEMBERSHIPS, DUES & SUBSCRIPTIONS	RC	•	,057		2%	_	20,774			\$ 15,933	*
·	EHS	•		\$ 4,000	0%	-	20,774	\$ 2,5		Ψ 10,300	Ψ 20,101
AMCA (sustaining membership) CSDA	RC		150		3%			\$ 2,5			
MVCAC	RC		500		0%			\$ 12,0			
LAFCo	RC	\$	800	\$ 780	3%			\$ 7	90		
Misc (ACSDA, REHS, HAZWOPR, ESA, EMA, AMA)	RC	\$	607	\$ 375	62%			\$ 8	62		
5802 INSURANCE - VCJPA	RC	\$ 130	,236	\$ 132,666	-2%	\$	124,034	\$ 122,4	71	\$ 130,739	
5803 Employee Assistant Program	MR	\$	880	\$ 880	0%	\$	654	\$ 8	80	\$ 654	\$ -
5901 COMMUNITY EDUCATION	EC	\$ 43	,000	\$ 40,000	8%	\$	34,861	\$ 33,0	00	\$ 64,109	\$ 40,222
OPERATIONS											
6101 Pesticides	JH	\$ 190	,000	\$ 180,000		\$	168,430	\$ 180,0	00	\$ 116,853	\$ 142,304
6102 Field supplies (dippers etc)	JH		,000		180%	\$	639	\$ 2,5	00	\$ 1,307	
6103 Mosquitofish program	MW	\$ 3	,500	\$ 3,500	0%	\$	2,974	\$ 4,0	00	\$ 2,663	\$ 3,202
6104 Spray equipment	MW	\$ 15	,000	\$ 10,000	50%	\$	5,212	\$ 15,0	00	\$ 8,624	\$ 10,506
6105 Safety	MW	\$ 10	,000	\$ 8,500	18%	\$	8,148	\$ 8,5	00	\$ 7,881	
6106 Aerial Pool Survey	JH	\$ 20	,000	\$ 20,000	0%	\$	20,000	\$ 20,0	00	\$ 33,908	\$ 16,954
6107 Permits	EC	\$ 4	,000	\$ 4,000		\$	1,328	\$ 4,0	00	\$ 6,893	\$ 3,232

HOUSEHOLD EXPENSES										\$ 17,373
6201 Janitorial service	MW	\$ 7,500	\$ 7,000	7%	\$ 4,920	\$	6,000	\$	5,220	\$ -
6202 Supplies (+ emergency)	MW	\$ 2,850	\$ 2,850	0%	\$ 1,688	\$	2,000	\$	3,407	\$ _
6203 Alarm service	RF	\$ 6,400	\$ 6,000	7%	\$ 11,986	\$	11,000	\$	8,986	\$ -
6301 OFFICE EXPENSES	MR	\$ 14,500	\$ 14,500	0%	\$ 11,796	\$	15,100	\$	10,753	\$ 18,590
INFORMATION TECHNOLOGY/ COMMUNICATIONS	RF		\$ 77,800		\$ 74,516	\$	81,400			
6401 IT Expenses	RF	\$ 80,000								\$ 17,333
6402 Telephone Service & Internet (Telepacific)	RF	\$ 10,000	\$ 9,900	1%	\$ 10,297	\$	14,400	\$	-	\$ 12,412
6403 Website hosting	RF	\$ 2,400	\$ 2,400	0%	\$ 2,400	\$	2,400	\$	-	\$ 903
6404 Cell phone service (Verizon)	MW/RF	\$ 22,000	\$ 20,000	10%	\$ 18,044	\$	18,000	\$	-	\$ 6,962
6405 Microsoft Office 365	RF	\$ 5,000	\$ 5,000	0%	\$ 3,510	\$	4,000	\$	-	\$ -
6406 Azure Server Hosting	RF	\$ 2,000	\$ 2,000	0%	\$ 119	\$	2,000	\$	-	\$ -
LABORATORY SUPPLIES								\$ 1	13,961	\$ 69,560
6501 Mosquito and pathogen monitoring	EHS	\$ 100,000	\$ 98,000	2%	\$ 86,000					
6502 Insecticide resistance	EHS	\$ 17,000	\$ 17,000	0%	\$ 15,200					
6503 Research	EHS	\$ 22,000	\$ 22,000	0%	\$ 16,948					
Total		\$ 1,174,880	\$ 1,109,081	6%	\$ 946,903	\$ 1,	135,524	\$ 9	58,078	\$ 745,540

Estimate of Cash Carryover from Fiscal Year 19/20 to 20/21	debits			credits	balance	_
LAIF, County, and BofW Balances as of January 31 2020					\$ 1,920,000	_
February check batch #1	\$	129,790			\$ 1,790,210	
February check batch #2	\$	191,650			\$ 1,598,560	
Balance as of February 28 2020					\$ 2,019,391	estimates below
March check batch #1	\$	150,000			\$ 1,869,391	
March check batch #2	\$	150,000			\$ 1,719,391	_
Balance as of March 31 2020					\$ 1,719,391	_
April check batch #1	\$	150,000			\$ 1,569,391	
April check batch #2	\$	150,000			\$ 1,419,391	_
Balance as of April 30 2020					\$ 1,419,391	_
Deposit			1	,900,000		
May check batch #1	\$	150,000			\$ 3,169,391	
May check batch #2	\$	150,000			\$ 3,019,391	=
Balance as of May 31 2020					\$ 3,019,391	
June check batch #1	\$	175,000			\$ 2,844,391	
June check batch #2	\$	175,000			\$ 2,669,391	_
Balance as of June 30 2020						_
Totals	\$	1,250,000	\$	1,900,000	\$ 2,669,391	_
Unused capital projects					\$ 64,500	
Operational requirement (July-December)					\$ 3,058,090	
Estimated Cash Carried Over					\$ (324,199)	_

CAPITAL EXPENDITURES					
	2018-19	2018-19	2019-20	2019-20	2020-2021
		Capital expenses not purchased			
Curation & Larval ID Room	\$61,199	\$61,199			
Remodel Project	\$258,550				
V35 Lab Truck	\$39,474	\$2,000			
Lab centrifuge	\$10,000				
Carports, Wash Rack, & Interior Paint	\$27,000	\$27,000			
Shop & Facility Inventory Program	\$5,000	\$5,000			
UAS	\$30,000	\$30,000			
То	tal \$431,223	\$146,749			
<u>Capital Reserve</u> (new assets & non-capital projects)				Items not purchased	
Treatment UAS			\$52,000	\$10,000	
Waterproof UAS			\$11,000	\$11,000	
Larvicide rig			\$17,000	\$0	
Lab centrifuge			\$10,500	\$10,500	
Exterior and interior painting			\$39,000	TBD	
Interior Flooring			\$75,000	\$33,000	
То	tal		\$204,500	\$64,500	
Repair and Replace (replacement assets)					
V40 (Sarah)			\$40,000	\$0	
V45 (Nick)			\$40,000	\$0	
То	tal		\$80,000	\$64,500	
Capital Reserve (new assets & non-capital projects)					ФОБ 000
Lobby display	4-1				\$25,000
	tal				\$25,000
Repair and Replace (replacement assets)					\$0

<u>Fund</u>	Target I	<u>_evel</u>	¹ Current Level	<u>Transfers</u>	Current	t Funded %	Proposed Funded %	
VCJPA Member Contingency fund		\$327,918	\$359,799	\$	0	100%		110%
LAIFOperating Fund	NA		\$1,531,049	\$	0 NA		NA	
OPEB	NA		\$4,324,358	\$	0	100%		100%
CalPERS Retirement Fund (2 years prior)		\$12,080,425	\$9,177,513	\$	0	76%		76%
PARS: Pension Rate Stabililzation		\$1,500,000	\$1,637,462	\$	0	109%		109%
CAMP: Public Health Emergency		\$500,000	\$523,804	\$	0	105%		105%
CAMP: Repair and Replace		\$4,319,711	\$1,295,857	\$936,14	3	30%		52%
CAMP: Operating reserve		\$2,452,978	\$1,935,401	-\$359,05	8	79%		64%
CAMP: Capital reserve		\$25,000	\$151,353	-\$126,35	3	0%		100%
<u>TOTAL</u>				\$450,73	2			

¹ As of February 29th 2020